

Memorial Community Hospital
313 Stoughton Road
Edgerton, WI 53534
(608) 884-3441

Type: GMS
Control: Other Not for Profit
Fiscal Year: 01/01/02 to 12/31/02

County: Rock
Analysis Area: Southern (1)
Volume Group: 1

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 1		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	30.3%	57.4%	0.53	55.2%	0.55	15.9%	1.90	31.5%	0.96
Obstetrics	. %	39.6%	.	41.3%	.	5.7%	.	. %	.
Pediatrics	. %	48.0%	.	46.0%	.	20.4%	.	. %	.
Total hospital	25.6%	55.9%	0.46	54.7%	0.47	31.3%	0.82	26.7%	0.96
Average Census (Patients)									
Adult medical-surgical	6.4	30.4	0.21	31.2	0.20	2.1	2.99	6.6	0.96
Obstetrics	0.0	3.9	0.00	4.1	0.00	0.0	0.00	0.0	.
Pediatrics	0.0	1.8	0.00	1.6	0.00	0.5	0.00	0.0	.
Total hospital	6.4	55.4	0.12	54.3	0.12	9.1	0.70	6.7	0.96
Average Length of Stay (Days)									
Adult medical-surgical	4.0	3.9	1.01	3.7	1.07	3.1	1.29	4.0	1.00
Obstetrics	.	2.4	.	2.0	.	2.1	.	.	.
Pediatrics	.	2.4	.	3.1	.	1.7	.	.	.
Total hospital	4.0	4.3	0.93	4.3	0.92	6.6	0.61	4.1	0.98
Surgical Operations									
Inpatient	71	1,424	0.05	1,694	0.04	36	1.96	54	1.31
Outpatient	305	3,187	0.10	3,961	0.08	152	2.01	423	0.72
Inpatient as % of all surgeries	18.9%	30.9%	0.61	30.0%	0.63	19.2%	0.98	11.3%	1.67
Outpatient Visits									
Non-emergency visits	14,195	75,046	0.19	108,040	0.13	8,386	1.69	14,737	0.96
Emergency visits	1,185	14,086	0.08	14,024	0.08	1,720	0.69	1,161	1.02
Full-time Equivalents (FTEs)									
Administrators	4.0	14.8	0.27	13.3	0.30	3.4	1.17	6.0	0.67
Nurses, licensed	23.4	160.1	0.15	172.9	0.14	19.7	1.19	34.5	0.68
Ancillary nursing personnel	11.0	54.3	0.20	44.8	0.25	8.1	1.36	14.0	0.79
All other personnel	90.0	384.2	0.23	462.2	0.19	38.0	2.37	101.8	0.88
Total FTEs	128.4	613.5	0.21	693.1	0.19	69.2	1.85	156.3	0.82
FTEs per 100 Patient Census (Adjusted)									
Administrators	33.6	14.6	2.30	13.3	2.54	36.0	0.93	47.0	0.71
Nurses, licensed	196.7	157.9	1.25	172.8	1.14	207.7	0.95	270.5	0.73
Ancillary nursing personnel	92.5	53.6	1.73	44.8	2.07	85.0	1.09	109.8	0.84
All other personnel	756.7	378.9	2.00	462.1	1.64	400.4	1.89	797.7	0.95
Total FTEs	1079.5	605.0	1.78	692.9	1.56	729.0	1.48	1224.9	0.88

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	25	Health maintenance		Beds set up and staffed	5	Bassinets	0
Discharges	731	organization (HMO)	Yes	Discharges	110	Total births	0
Inpatient days	2,334	Preferred Provider		Inpatient days	1,666	Newborn days	0
		organization (PPO)	Yes				

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical:							
Adult medical-surgical, acute	1	21	582	2,319	30.3%	6.4	4.0
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	2	0	0	0	. %	0.0	.
Hospice	2	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	0	0	0	. %	0.0	.
Obstetrics	5	0	0	0	. %	0.0	.
Psychiatric	5	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	5	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	2	0	0	0	. %	0.0	.
Cardiac intensive care	2	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	1	4	4	15	1.0%	0.0	3.8
Step-down (special care)	2	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/asst. administrators	4	0	4.0	Radiological services personnel	4	0	4.0
Physicians and dentists	0	0	0.0	Occupational therapists	2	0	2.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	17	3	20.4	Physical therapists	2	0	2.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	2	1	3.0
Licensed practical nurses	2	1	3.0	Recreational therapists	0	0	0.0
Ancillary nursing personnel	11	0	11.0	Psychologists	0	0	0.0
Physician assistants	1	1	2.2	Social workers	1	0	1.0
Nurse Practitioners	0	0	0.0	All other health professionals	6	0	6.0
Medical records personnel	5	2	6.6	All other personnel	36	18	52.2
Pharmacy personnel	3	1	4.0				
Clinical laboratory personnel	7	0	7.0	TOTAL	103	27	128.4

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$20,506,622	Cash and cash equivalents	\$527,018	Current liabilities	\$2,277,931
Less deductions	6,959,373	Net Patient receivables	1,818,373	Long-term debt	1,118,119
Net patient revenue	13,547,248	Other receivables	13,374	Other liabilities	2,488,881
Plus other revenue	159,640	Land, bldgs and equip: Net	2,690,356	Subtotal	5,884,931
Total revenue	13,706,888	Other assets	859,271		
Less expenses	13,178,715			Unrestricted fund balance	23,461
Nonoperating gains/losses	21,734	Total Assets	\$5,908,392	Total liabilities & fund balance	\$5,908,392
Net Income	\$549,907			Restricted fund balances	\$23,461

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 1		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$9,577,283]	46.7%	41.7%	1.12	39.1%	1.19	58.9%	0.79	46.8%	1.00
Medical Assistance [\$3,175,913]	15.5%	9.0%	1.72	6.6%	2.33	10.1%	1.54	14.3%	1.08
Commercial [\$5,854,142]	28.5%	43.2%	0.66	48.4%	0.59	26.7%	1.07	29.1%	0.98
All other [\$1,899,284]	9.3%	6.1%	1.52	5.9%	1.58	4.3%	2.14	9.8%	0.94
Deductions as % of Total Gross Patient Revenue									
Medicare [\$4,319,520]	21.1%	23.7%	0.89	20.4%	1.03	26.7%	0.79	23.9%	0.88
Medical Assistance [\$1,241,326]	6.1%	6.0%	1.02	4.2%	1.43	4.6%	1.32	5.8%	1.05
Commercial [\$1,282,052]	6.3%	9.4%	0.66	10.8%	0.58	4.5%	1.40	4.9%	1.27
Charity care [\$101,414]	0.5%	1.2%	0.41	1.3%	0.37	0.5%	1.00	0.8%	0.64
All other [\$15,061]	0.1%	1.4%	0.05	1.2%	0.06	0.4%	0.17	0.1%	0.77
Total deductions [\$6,959,373]	33.9%	41.7%	0.81	38.0%	0.89	36.7%	0.92	35.5%	0.96
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	1.2%	5.1%	0.23	9.2%	0.13	2.8%	0.41	1.0%	1.14
Net gains/losses as % of net income	4.0%	5.3%	0.75	11.7%	0.34	4.7%	0.85	-657.9%	-0.01
Expenses as % of Total Expenses									
Salary/fringe benefit[\$7,599,510]	57.7%	47.8%	1.21	50.0%	1.15	51.3%	1.12	56.0%	1.03
Supplies and services[\$4,100,669]	31.1%	40.5%	0.77	39.1%	0.80	38.7%	0.80	34.1%	0.91
Capital component [\$980,066]	7.4%	8.7%	0.85	8.2%	0.91	7.3%	1.01	6.4%	1.15
Bad debt [\$498,470]	3.8%	3.0%	1.27	2.7%	1.40	2.6%	1.44	3.4%	1.10
Fiscal Statistics									
Operating margin	3.9%	6.1%	0.64	5.4%	0.71	4.5%	0.85	-1.4%	-2.72
Total hospital profit margin	4.0%	6.4%	0.63	6.1%	0.66	4.7%	0.84	-0.2%	-21.70
Return on equity	2343.9%	10.0%	234.27	11.5%	204.53	28.0%	83.78	-1.3%	-1873
Current ratio	1.2	2.5	0.47	2.3	0.52	1.5	0.78	1.0	1.24
Days in net patient accounts receivable	49.0	57.8	0.85	62.7	0.78	60.9	0.80	.	.
Average payment period	65.2	52.6	1.24	52.0	1.25	66.6	0.98	76.8	0.85
Equity financing	0.4%	56.2%	0.01	48.3%	0.01	26.3%	0.02	35.9%	0.01
Long-term debt to equity ratio	47.7	0.5	100.35	0.8	62.16	1.4	33.29	0.4	118.67
Times interest earned	6.1	5.0	1.22	4.6	1.33	5.7	1.06	0.8	8.09
Total asset turnover	2.3	0.9	2.63	0.9	2.57	1.5	1.50	2.4	0.97
Average age of plant: years	19.7	9.5	2.07	10.3	1.92	11.4	1.73	22.5	0.87
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	7.3%	.
Output gross rev (% of total gross pt. rev)	50.7%	44.1%	1.15	43.8%	1.16	32.5%	1.56	47.9%	1.06
Net Revenue Statistics									
Inpatient net revenue per discharge	\$11,526	\$7,870	1.46	\$8,404	1.37	\$8,870	1.30	\$11,072	1.04
Inpatient net revenue per day	\$3,135	\$1,834	1.71	\$1,902	1.65	\$2,010	1.56	\$2,708	1.16
Outpatient net rev per visit	\$445	\$343	1.30	\$247	1.80	\$253	1.76	\$395	1.12